

**If calling, please ask for Democratic Services**

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## **Wellington Regional Leadership Committee**

Tuesday 7 September 2021, 2.30pm

Remotely via Microsoft Teams

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### **Members**

Hon. Tracey Martin

Chairperson

### **Councils**

Mayor Anita Baker

Porirua City Council

Mayor Campbell Barry

Hutt City Council

Mayor Alex Beijen

South Wairarapa District Council

Mayor Andy Foster

Wellington City Council

Mayor Wayne Guppy

Upper Hutt City Council

Mayor K Gurunathan

Kāpiti Coast District Council

Mayor Greg Lang

Carterton District Council

Mayor Lyn Patterson

Masterton District Council

Council Chair Daran Ponter

Greater Wellington Regional Council

Mayor Bernie Wanden

Horowhenua District Council

### **Ministers of the Crown**

Hon. Dr Megan Woods

Minister of Housing

Hon. Michael Wood

Minister of Transport

### **Iwi organisations**

Darrin Apanui

Rangitāne Tū Mai Rā Trust

Helmut Modlik

Te Rūnanga o Toa Rangatira Inc.

Huia Puketapu

Port Nicholson Block Settlement Trust

Di Rump

Muaūpoko Tribal Authority Inc.

Cherie Seamark

Ātiawa ki Whakarongotai Charitable Trust

**Recommendations in reports are not to be construed as Council policy until adopted by Council**

# Wellington Regional Leadership Committee

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Tuesday 7 September 2021, 2.30pm

Remotely via Microsoft Teams

## Public Business

No.	Item	Report	Page
1.	Apologies		
2.	Conflict of interest declarations		
3.	Public participation		
4.	<a href="#">Confirmation of the Public minutes of the Wellington Regional Leadership Committee on 1 July 2021</a>	21.309	3
5.	<a href="#">Wellington Regional Leadership Committee Programme Director Report – September 2021</a>	21.353	11
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Please note these minutes remain unconfirmed until the Wellington Regional Leadership Committee meeting on 7 September 2021.

Report 21.309

## Public minutes of the Wellington Regional Leadership Committee meeting on Thursday 1 July 2021

Taumata Kōrero Council Chamber, Greater Wellington Regional Council  
100 Cuba Street, Te Aro, Wellington, at 2.30pm

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### Members Present

Hon. Tracey Martin

Chairperson

#### Councils

Mayor Anita Baker

Porirua City Council

Mayor Campbell Barry

Hutt City Council

Mayor Alex Beijen

South Wairarapa District Council

Mayor Andy Foster (to 2.59pm, from 3.22pm)

Wellington City Council

Mayor Wayne Guppy

Upper Hutt City Council

Mayor K Gurunathan

Kāpiti Coast District Council

Mayor Greg Lang

Carterton District Council

Mayor Lyn Patterson

Masterton District Council

Council Chair Daran Ponter

Greater Wellington Regional Council

Mayor Bernie Wanden

Horowhenua District Council

#### Ministers of the Crown

Hon. Dr Megan Woods (3.43pm to 4.31pm)

Minister of Housing

Hon. Michael Wood (3.43pm to 4.31pm)

Minister of Transport

#### Iwi organisations

Darrin Apanui

Rangitāne Tū Mai Rā Trust

Helmut Modlik

Te Rūnanga o Toa Rangatira Inc.

Huia Puketapu

Port Nicholson Block Settlement Trust

Di Rump

Muaūpoko Tribal Authority Inc.

## **Karakia timatanga**

The Committee Chair invited Helmut Modlik to open the meeting with a karakia timatanga.

## **Public Business**

### **1 Apologies**

Moved: Mayor Foster / Chair Ponter

That the Committee accepts the apology for lateness from Minister Woods and Minister Wood and the apology for absence from Cherie Seamark.

The motion was **carried**.

### **2 Declarations of conflicts of interest**

There were no declarations of conflicts of interest.

### **3 Public participation**

There was no public participation.

### **4 Confirmation of the Public minutes of the Wellington Regional Leadership Committee meeting on 28 May 2021 - Report 21.230**

Moved: Mayor Guppy / Mayor Beijen

That the Committee confirms the Public minutes of the Wellington Regional Leadership Committee meeting on 28 May 2021 - Report 21.230.

The motion was **carried**.

### **5 Confirmation of the Public Excluded minutes of the Wellington Regional Leadership Committee meeting on 28 May 2021 - Report PE21.231**

Moved: Mayor Guppy / Mayor Beijen

That the Committee confirms the Public Excluded minutes of the Wellington Regional Leadership Committee meeting on 28 May 2021 - Report PE21.231.

The motion was **carried**.

### **6 Process for the appointment of the Wellington Regional Leadership Committee deputy chairperson – Report 21.266**

The Committee Chair introduced the report. Francis Ryan, Manager, Democratic Services, spoke to the report.

The Committee Chair explained that the Committee's Deputy Chairperson was to be elected and that the first step in the process is for the Committee to adopt the voting system for this election. The Process for the appointment of the Wellington Regional Leadership Committee deputy chairperson report outlined the two options for the

Committee's consideration. The Committee Chair then asked if there was a mover and a seconder for one of the voting systems detailed in the report.

Moved: Mayor Foster / Mayor Beijen

That the Committee:

- 1 Adopts, pursuant to Schedule 7 of the Local Government Act 2002, voting system A, appointment by the majority of members present and voting.
- 2 Agrees that any voting round that requires a resolution by 'lot' to exclude any person/s will use the procedure where the candidates' names (with the same number of votes) are placed in a container and the name of the person drawn out by an independent person is deemed the winner (i.e. elected or not excluded from the next round).
- 3 Notes that position of the Deputy Chairperson of the Wellington Regional Leadership Committee will cease at the next triennial local government election.
- 4 Agrees that the Deputy Chairperson will be appointed at the first meeting of the Wellington Regional Leadership Committee of each new triennium.

The motion was **carried**.

Mr Ryan then called for nominations for the position of Deputy Chairperson of the Wellington Regional Leadership Committee. Mayor Beijen (seconded Mayor Gurunathan) nominated Mayor Guppy. Mayor Patterson (seconded Mayor Barry) nominated Mayor Baker.

A show of hands was then taken in respect of the two candidates. As an outcome of the vote Mayor Baker was declared Deputy Chair of the Wellington Regional Leadership Committee.

## **7 2021 and 2022 Wellington Regional Leadership Committee meeting schedule – Report 21.244**

Francis Ryan, Manager, Democratic Services, spoke to the report.

Moved: Mayor Baker / Darrin Apanui

That the Committee:

- 1 Agrees to the meeting schedule for the remainder of 2021, as follows:
  - a 7 September 2021, at 1pm
  - b 23 November 2021, at 1pm
- 2 Agrees to the meeting schedule for the 2022 calendar year, as follows:
  - a 22 March 2022, at 1pm
  - b 31 May 2022, at 10am
  - c 26 July 2022, at 10am

d 20 September 2022, at 1pm

e 6 December 2022, at 1pm

3 Agrees that the Kaiwhakahaere Matua/Manager, Democratic Services, in consultation with the Committee Chair, may amend the schedule as appropriate, and notes that more meetings may be scheduled, if required.

4 Notes that officers will circulate the meeting schedule to key stakeholders.

The motion was **carried**.

**8 Proposed amendments to the Wellington Regional Leadership Committee Agreement and Terms of Reference – Report 21.272**

Kim Kelly, Programme Director, Wellington Regional Growth Framework, spoke to the report.

Each recommendation of the report was considered separately.

Moved: Mayor Paterson / Mayor Foster

That the Committee:

- 1 Agrees to the recommended changes to the Joint Committee Agreement and Wellington Regional Leadership Committee Terms of Reference, being:
  - a amend the section on voting rights by deleting the two Horowhenua based iwi and the Horowhenua District Council from this list and delete the accompanying table.
  - b reflect the decision made at a meeting of the Mayors of Wairarapa and Wairarapa iwi/mana whenua organisations as in paragraph 14 and the subsequent letters that were sent on 3 March 2021 regarding Wairarapa iwi/mana whenua representation on the Joint Committee.
  - c enable both iwi and crown/cabinet members to nominate an alternate for appointment who, in exceptional circumstances, could attend the Wellington Regional Leadership Committee meetings as a member.
  - d include the ability for the Wellington Regional Leadership Committee to adopt its own schedule of meetings.

The motion was **carried**.

Mayor Foster left the meeting at 2.59pm, after the vote on the above motion.

Moved: Mayor Baker/ Chair Ponter

That the Committee:

- 2 Agrees to:
  - a invite a small number of Members of Parliament to attend Committee meetings from time to time.

- b establish regular briefings for local Members of Parliament to provide them with information on the activity of the WRLC and for them to ask questions.

The motion was **carried**.

Moved: Chair Ponter / Mayor Beijen

That the Committee:

- 3 Advises that the preferred option for accounting for Observers in the Joint Committee Agreement and Terms of Reference is option A (paragraph 30 of the report), without voting rights – include generic commentary regarding Observers and their role.

The motion was **carried**.

Moved: Mayor Patterson / Mayor Guppy

That the Committee:

- 4 Notes that, if required, an updated Agreement and Wellington Regional Leadership Committee Terms of Reference will be brought to the next meeting of the Wellington Regional Leadership Committee for endorsement before being considered at meetings of each member Council.

The motion was **carried**.

The Committee Chair accorded priority to agenda item 11 – Regional Economic Development Plan and agenda item 12 – Update on the establishment of the Secretariat, and potential agenda items for future meetings, in accordance with Standing Order 3.5.2.

## **9 Regional Economic Development Plan – Report 21.259**

John Allen, Chief Executive, WellingtonNZ and Luke Troy, General Manager, Strategy, Greater Wellington Regional Council, spoke to the report.

Moved: Chair Ponter / Huia Puketapu

That the Committee:

- 1 Endorses the proposed approach to creating a Regional Economic Development Plan.
- 2 Requests that officers report to the Committee's next meeting on integration between the Regional Economic Development Plan and other regional plans, including timeframes.

The motion was **carried**.

## **10 Update on the establishment of the Secretariat, and potential agenda items for future meetings – oral report**

Luke Troy, General Manager, Strategy, Greater Wellington Regional Council, provided an update on the establishment of the Wellington Regional Leadership Committee secretariat.

Mr Troy advised that the recruitment process for the Committee secretariat is currently underway and that there are four roles being recruited for – Programme Director, Programme Manager, Programme Coordinator (part time), and Communications and Stakeholder advisor (part time), with interviews commencing next week for the Programme Director role. It is anticipated that the majority of appointments will be in place by the next Committee meeting.

An additional role, Iwi Liaison Advisor, is still being scoped and co-created with iwi to ensure that the role is useful and will appropriately support the iwi members on the Committee.

Mr Troy then outlined proposed agenda items for future meetings and invited input from the Committee on other topics for discussion. Initial agenda items include progress on projects and status updates on the Wellington Regional Growth Framework three year work programme. Further agenda topics would include analysis reports on the proposed Resource Management Act reform and the Local Government Act reform and report back on implications of relevance to the Committee.

Other agenda items may include analysis on how the Committee intersects with the work of other regional bodies – including the Regional Leadership Group, the Regional Skills Leadership Group and the Regional Transport Committee.

The Committee discussed that matters relating to immigration and population growth are a priority and that an invitation to the Minister of Immigration should be extended to provide an update to the Committee.

Mayor Foster returned to the meeting at 3.22pm, during the above item.

The meeting adjourned at 3.30pm and resumed at 3.43pm.

Minister Woods and Minister Wood joined the meeting at 3.43pm.

#### **11 Wellington Regional Growth Framework – three year work programme – Report 21.273**

Kim Kelly, Programme Director, Wellington Regional Growth Framework, spoke to the report and a presentation.

The presentation provided further detail of Wellington Regional Growth Framework three year work programme as outlined in the report.

During the discussion on the report:

- Minister Woods advised that she would ask the Ministry of Housing and Urban Development to advise whether any funding/support is available for iwi capacity building and for the Ministry to provide support to the region's expression of interest for funding from the Infrastructure Acceleration Fund. Minister Woods advised that officials would be in contact with the Secretariat on these matters.
- Minister Wood advised that he has asked KiwiRail through the Rail Network Plan to accelerate its infrastructure investment to support commuter rail in the region. He also acknowledged how Climate Change is actively shaping transport priorities, and an



upcoming new Government Policy Statement would focus on de-carbonising transport networks.

Moved: Mayor Baker / Mayor Lang

That the Committee:

- 1 Approves in principle the overall three-year work programme for Wellington Regional Growth Framework as outlined in Table 1.
- 2 Approves the commencement of year one initiatives (or parts of initiatives) as outlined below, subject to funding requirements and resourcing being met:
  - a Structure and masterplans – Lower Hutt, Levin, Johnsonville – to be led by the respective councils.
  - b West-East investigations:
    - i Stage 1: Reconfirm the strategic case
    - ii Stage 2: Develop and assess programme options.
  - c Kāpiti -Horowhenua greenfield infrastructure and services:
    - i Stage 1: revised Growth Strategy for Kāpiti – to be led by Kāpiti District Council as part of their business as usual work.
  - d Regional housing approach and action plan including regional approach to urban development tools.
  - e Wellington Regional Growth Framework and Regional Policy Statement alignment – to be led by Greater Wellington Regional Council as part of their business as usual work.
  - f National Policy Statement Urban Development and Freshwater Management implementation:
    - i Stage 2 – Future Development Strategy including a iwi spatial plan updated constraints mapping and cultural mapping.
  - g Regional emissions reduction plan:
    - i Stage 1: Information gathering.
  - h Regional approach to climate change impact:
    - i Stage 1: Information gathering.
- 3 Notes that three year one initiatives are still to be scoped. These are:
  - a Iwi/Māori housing
  - b Iwi capacity building
  - c Ōtaki joint planning project.
- 4 Notes that a reporting template will be developed and regular reporting on these initiatives and other projects will be provided to the Committee.

The motion was **carried**.

Minister Woods and Minister Wood left the meeting at 4.31pm, after the vote on the above item, and did not return.

**12 Finalisation of the Wellington Regional Growth Framework – Report 21.271**

Kim Kelly, Programme Director, Wellington Regional Growth Framework, spoke to the report.

Moved: Mayor Guppy / Chair Ponter

That the Committee:

- 1 Notes that public engagement on the draft Wellington Regional Growth Framework was undertaken from 11 March to 10 May 2021.
- 2 Notes the key themes from the feedback, as summarised in this report.
- 3 Approves the finalisation of the Wellington Regional Growth Framework, with the incorporation of the changes set out in Attachment 1.
- 4 Authorises the Committee Chair and Wellington Regional Growth Framework Programme Director to approve the finalised Wellington Regional Growth Framework for publication.

The motion was **carried**.

The Committee Chair invited Helmut Modlik to close the meeting with a karakia whakamutunga.

The meeting closed at 4.41pm.

Hon. Tracey Martin

**Chair**

Date:

**Wellington Regional Leadership Committee**  
**7 September 2021**  
**Report 21.353**



**For Decision**

**WELLINGTON REGIONAL LEADERSHIP COMMITTEE PROGRAMME DIRECTOR  
REPORT – SEPTEMBER 2021**

**Te take mō te pūrongo**

**Purpose**

1. To update the Wellington Regional Leadership Committee (the Committee) on relevant work streams.

**He tūtohu**

**Recommendations**

That the Committee:

- 1 **Endorses** the direction of work outlined in the Programme Director Report.
- 2 **Notes** the analysis completed in the Governance Heatmap ([Attachment 1](#)).
- 3 **Advises** officers of any further analysis required regarding the governance heatmap.
- 4 **Agrees** that officers will provide further analysis on overlapping governance responsibilities if required.

**Te horopaki**

**Context**

2. This report is a regular report by the Programme Director for the Wellington Regional Leadership Committee (the Committee) to provide updates to the Committee on matters that do not necessarily need decision making.

**Te tātaritanga**

**Analysis**

***Governance Heatmap***

3. At its meeting on 1 July 2021, the Committee requested further detail to understand how the Committee and its work programme aligns with other governance groups in the Wellington region.
4. [Attachment 1](#) provides an overview of key governance groups in the Wellington Region and details their membership, where (if applicable) their decision-making powers come from and what their key plan or policy document is. It also identifies for each governance group primary responsibility areas.

5. Key observations with regards to the governance heatmap are:
  - a There are a number of overlaps of responsibility - this could result in conflicts in decision making in governance.
  - b Many of the same people or organisations are represented on several of these governance groups e.g., Mayors. The Secretariat is currently aligning meeting dates for CEO Groups related to these matters and there is some administrative alignment (for instance, holding this Committee meeting and the Regional Transport Committee meeting on the same day).
  - c There are a mix of regulatory/statutory governance bodies and others with no regulatory or statutory mandate.
  - d There is very limited ability to make changes with regards to those governance groups set up by an Act. However, recent submissions from councils in the Region on changes such as Resource Management Act 1991 (RMA) reform have noted the number of governance committees and suggested opportunities for change. The most obvious change aligned with the Wellington Regional Growth Framework (WRGF) would be combining the WRLC and the Regional Transport Committee for instance.
  - e There are limited sole iwi/mana whenua governance groups and groups that have iwi/mana whenua as core members. It is noted that proposed changes to the RMA includes iwi/mana whenua participation in committees.
6. This governance heatmap is provided for information but the Committee may determine that it requires further analysis or work to be undertaken.

***Update on progress of one year work programme for the WRGF***

7. Progress is underway on developing a reporting framework to provide the Committee with a regular update on projects and performance indicators. Until this is complete, regular updates will be provided via this Programme Manager report.
8. Project plans for the following Committee projects were considered at a Senior Staff meeting on 11 August 2021:
  - a Regional housing approach and action plan including regional approach to urban development tools
  - b WRGF and Regional Policy Statement alignment
  - c Regional Economic Development Plan
  - d Lower Hutt Structure Plan
9. Feedback was provided by the Senior Staff group and project plans have now been completed. Work has either been undertaken or is complete to procure expertise to complete these projects.

***Infrastructure Acceleration Fund Expressions of Interest***

10. The Infrastructure Acceleration Fund (IAF) Invitation for Expressions of Interest (EOI) was released on 30 June 2021. EOIs were due to Kainga Ora by 20 August 2021. EOIs are to draw from a fund of at least \$1 billion across the country.

11. The IAF is designed to allocate funding to new or upgraded infrastructure (such as transport, three waters and flood management infrastructure) that unlocks housing development in the short to medium term and enables a meaningful contribution to housing outcomes in areas of need.
12. Members of the Senior Staff Group and CEO Groups met online several times to understand and discuss the requirements for the EOI and which developments might be submitted.
13. Councils have individually submitted those developments they believe strongly meet the criteria of the Fund. Across the WRLC region there were a total of 24 EOI submissions from councils which accounted for over 33,000 new dwellings. A very high-level analysis of information on these applications shows:
  - a Most applications included medium density housing such as apartments or terraced housing, some as high as 95 percent medium density.
  - b Several applications specifically mentioned papakāinga housing.
  - c There were a range of applications with regards to affordable housing ranging from some that had no affordable housing to others that identified 100 percent of the development was expected to be affordable housing. Some noted the First Home Grant (see <http://kaingaora.govt.nz/home-ownership/first-home-grant/>) with a range across the region of the percentage of developments being within the First Home price cap – the highest being 70 percent.
  - d Limited mention of developments being operated/managed by a Community Housing Provider where tenants can access the Income Related Rent Subsidy (IRRS).
14. In addition to the council EOI submissions we are aware of a number of private developer and iwi submissions.
15. For those developments that are successful at the EOI stage, a Request for Proposal (RFP) stage will follow. The RFP stage is expected to be undertaken through October – December 2021. It is noted that proceeding to the RFP Stage should not be taken as an indication that IAF funding will be approved.
16. In recognition of the different complexities in delivering housing around the country, the RFP Stage will involve a two-path approach. One of these is the Programme Path for Territorial Authorities within main urban areas (which are covered by current or emerging Urban Growth Partnerships) – this includes the Wellington Regional Growth Framework area.
17. The EOI document notes “At the RFP Stage, Territorial Authorities in the Programme Path areas will be strongly encouraged to develop their Proposals collectively with other Territorial Authorities in their partnership region.”
18. Officers are seeking further clarification around how this collective development this might work in practice and whether for instance “developing proposals collectively” will require signoff at the WRLC level.

### **Submissions made and coming up**

19. The **Natural and Built Environments Act (NBA)** will be the main replacement for the Resource Management Act (RMA) once enacted. It is central to the reform of the resource management system.
20. Submissions on the Natural and Built Environments Bill Exposure Draft (see <http://environment.govt.nz/assets/publications/Natural-and-Built-Environments-Bill-Exposure-Draft.pdf> to read the full exposure draft) have been made both collectively and individually by councils in the region. Some council's governance signoff processes meant they were unable to endorse the collective submission in time and/or the Council determined to make its own submission.
21. There will be a second opportunity to comment when the full NBA bill is introduced to Parliament, along with the Strategic Planning Act Bill, in early 2022. It is intended these bills will be enacted this parliamentary term.
22. The **Emissions Reduction Plan (ERP)** public consultation document is currently scheduled for release in late August 2021, with consultation until early October 2021 (the Government is currently finalising consultation dates). After submissions analysis, decisions will be made by Government in November about what to include in the final ERP (which is legally required to be published by the end of 2021). The ERP will include a Transport chapter that is being developed by MOT.

### **Ngā tikanga whakataua Decision-making process**

23. The matters requiring decision in this report were considered by officers against the decision-making requirements of the Local Government Act 2002.

### **Te hiranga Significance**

24. Officers considered the significance (as defined in Part 6 of the Local Government Act 2002) of the matters for decision, taking into account Council's *Significance and Engagement Policy* and Greater Wellington's *Decision-making Guidelines*. Officers recommend that the matters are of low significance given their administrative nature.

### **Te whakatūtakitaki Engagement**

25. None of the matters in this report required external engagement. All matters have been discussed at WRLC Senior Staff Group meetings and WRLC CEO Group meetings.

### **Ngā tūāoma e whai ake nei Next steps**

26. Further work will be undertaken on the matters in this report as required and as a result of discussions at this meeting.

**Ngā āpitihanga**  
**Attachments**

<b>Number</b>	<b>Title</b>
1	Governance heatmap

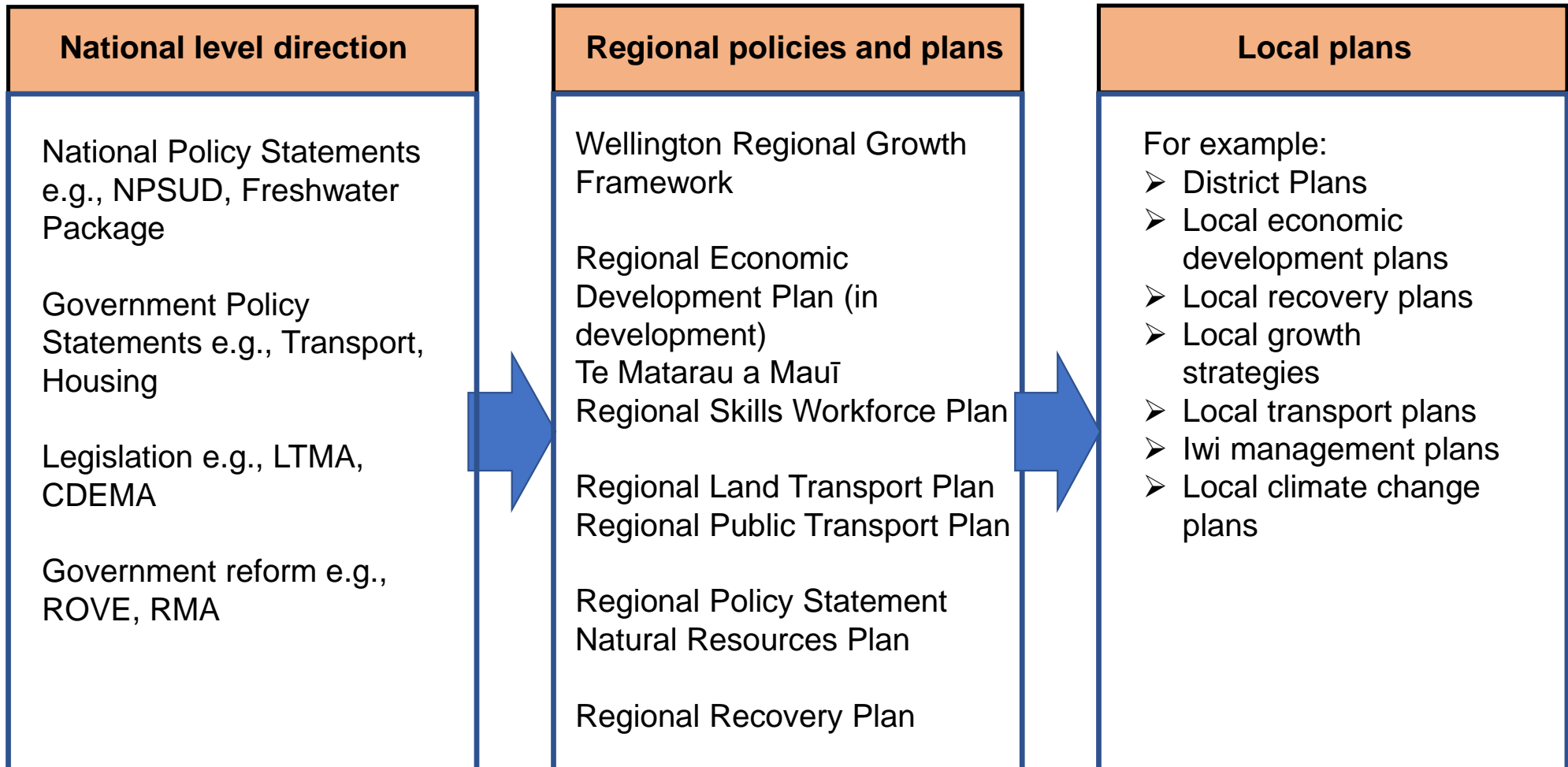
**Ngā kaiwaitohu**  
**Signatory**

Approver	Kim Kelly - Programme Director, Wellington Regional Leadership Committee
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<b>He whakarāpopoto i ngā huritaonga Summary of considerations</b>
<b><i>Fit with Council's roles or with Committee's terms of reference</i></b> The Programme Director report updates the Committee on work programmes the Committee has specific responsibility for (eg: the Wellington Regional Growth Framework) and on other matters of regional importance.
<b><i>Implications for Māori</i></b> These are noted where applicable in the report itself and outlined in the analysis on the Infrastructure Acceleration Fund.
<b><i>Internal consultation</i></b> Information and analysis in this report has been discussed at the WRLC Senior Staff Group meeting and the WRLC CEO Group meeting. Their views are incorporated into this paper.
<b><i>Risks and impacts - legal / health and safety etc.</i></b> There are no known risks.



Attachment 1 to Report 21.353



Regional governance entity (*)	Membership	Decision making powers	Plans/Policies	Attachment 1 to Report 21.353 Responsibility					
				Spatial land use	Transport	Economic	Climate	Environ	Response and recovery
Wellington Regional Leadership Committee	Mayors+Chair (10), Ministers, Iwi (7), Independent Chair	JC under LGA, established voluntarily. Decisions also need to be endorsed by each partner	WRGF Regional Economic Development Plan						
Regional Transport Committee (GW and Horizons)	GW= Mayors(8), GW (2), Kiwirail, Waka Kotahi. HDC = Mayors (7), HRC (2), Waka Kotahi	Establishment and powers through the LTMA	Regional Land Transport Plan						
Civil Defence Emergency Management Group/s	Mayors + Chair (9)	Joint Committee under CDEM Act	Regional CDEM Group Welfare Plan						
Regional Skills Leadership Group (RSLG)(Wellington + Manawātū–Whanganui)	14 members (**) Secretariat in MBIE	Advisory Group established via government policy decision. Recommend and develop.	Regional Workforce Plan (June 2022)						
Regional Leadership Group (support social and economic recovery in each region)	Iwi, Mayors + Chair, local government CEs, Police, MSD, CDEM	Working Group established via government decision post COVID. Discussion and recommendation							
Wellington Region Climate Change Forum	Elected members (18), iwi (12)	Working Group established voluntarily. Discussion and recommendation	None						
Wellington Region Waste Management and Minimisation Plan Joint Committee	One elected member from each of the Wellington region councils	Established by agreement of each council	Wellington Region Waste Management and Minimisation Plan						
Te Matarau a Mauī Charitable Trust	Trust Board – 9 members	Established post Te Matarau development	Te Matarau : Collaborative Pathways to Māori Economic Futures						
Regional Council (GWRC + Horizons)	Councillors + Chair	Powers through legislation such as the LGA and RMA	Regional PT Plan, RPS, Natural Resources Plan,						

## Key:

- This is a key responsibility for the governance group
- The governance group has some impact through key responsibilities
- The governance has no responsibility

## Notes:

(\*) Both regions (Wellington + Manawatu-Whanganui) have been included in the WRLC, RTC and RSLC analysis as the WRGF covers both these areas.

(\*\*)Membership will vary by region but, in general, include business representatives, worker representatives, a local government representative, iwi/Maori representatives, community representatives and the relevant Regional Public Service Lead

**Wellington Regional Leadership Committee**  
**7 September 2021**  
**Report 2021.373**



**For Decision**

## **IWI CAPACITY AND CAPABILITY – ISSUES AND OPPORTUNITIES**

**Te take mō te pūrongo**

**Purpose**

1. To provide the Wellington Regional Leadership Committee (the WRLC) information on iwi capacity and capability.

**He tūtohu**

**Recommendations**

That the Committee:

- 1 **Notes** the opportunities for building iwi capacity and capability as outlined in Attachment 1.
- 2 **Agrees** that officers will report back to the Committee on opportunities to build iwi capacity, incorporating any feedback received at this meeting.

**Te horopaki**

**Context**

2. During the development of the Wellington Regional Growth Framework (WRGF) it was identified that the ability of the seven iwi partners to the WRLC to participate in development of the WRGF was limited by capacity and capability issues. This is particularly so for pre-settlement iwi.
3. This is an issue not specific to the WRGF. A number of government direction and reforms require engagement with iwi, for instance, the National Policy Statement on Urban Development (NPSUD). A lack of iwi capacity and capability means councils therefore find it hard to meet their statutory requirements in this area.
4. More importantly from an iwi perspective this means that the process and outputs of such plans and reforms do not clearly reflect iwi aspirations and views.
5. If the WRLC is to be a true partnership, it requires the ability for all partners to equally input and have their say at all levels of the programme for example, the specific initiatives such as the regional emissions reduction plan, at the WRLC Senior Staff Group level and at the WRLC CEO Group level. This is currently not able to be the case.
6. To help address these concerns, a position in the WRLC Secretariat has been established, Iwi Liaison Manager, whose role in part is to work with iwi partners to get their input into initiatives. This role is currently being recruited.

7. At its meeting of the 1 July 2021 the WRLC signed off the one-year work programme which includes an initiative related to iwi capacity and capability. This report and the attachment have been prepared to start the conversation on this matter.

## **Te tātaritanga**

### **Analysis**

8. **Attachment 1** provides information gathered from iwi, central government, and local government on current activity, identified issues and possible opportunities. This is not an exhaustive list but is a snapshot of information provided.
9. Key observations regarding current activity are:
  - a Provision from central government and local government across the Region to assist with iwi capacity and capability is very fragmented and uncoordinated. For instance, each council has its own processes and contracts.
  - b There is a significant difference between pre and post settlement iwi, in terms of their capacity to contribute to decision making.
  - c There is a mutual interest and willingness from all parties to make consultation and engagement with iwi work better.
  - d Most councils in the Region have increased their funding to iwi significantly over the last one to two years.
  - e There are multiple co-management and co-governance arrangements with iwi/mana whenua across the Region e.g. WRLC, Lets Get Wellington Moving, and Te Ahu a Turanga – Manawatū-Tararua Highway and Te Ara Tupua. These are generally uncoordinated from the point of view of the agencies seeking co-governance arrangements. Each of these entities and projects have their own processes and contracts.
  - f Ultimately, iwi and Māori should decide how iwi and Māori capability and capacity should work and what this looks like going forward in a sustainable manner.
  - g A number of local government and central government organisations are developing or have developed frameworks for Māori engagement (Wellington City Council, HDC Māori Engagement Strategy, Waka Kotahi's Māori Strategy (Te Ara Kotahi) and the Ministry of Housing and Urban Development's Maihi Framework.
  - h Overall we need some better ways of working with the activities we currently undertake together.
10. A workshop was scheduled to be held with WRLC members to enable iwi members on the WRLC to outline the issues and opportunities from their perspective and for the WRLC members to discuss possible opportunities. Due to the current COVID-19 alert levels, this workshop was cancelled.
11. Direction will then be taken at the meeting this paper has been prepared for, on next steps and potential opportunities to explore further.

## **Ngā hua ahumoni**

### **Financial implications**

12. The initiative regarding iwi capacity and capability is included in the year one WRGF programme. It is currently unfunded and work on this is being led by the Secretariat.
13. If the level of work on this initiative continues as is, this will not need additional funding. If the level of work increases e.g. researching and setting up pilot programme, co-ordinating a regional approach, then this may require additional funding. If this is needed, this will be managed through the WRLC CEO Group.

## **Ngā tikanga whakatau**

### **Decision-making process**

14. The matters requiring decision in this report were considered by officers against the decision-making requirements of the Local Government Act 2002.

## **Te hiranga**

### **Significance**

15. Officers considered the significance (as defined in Part 6 of the Local Government Act 2002) of the matters for decision, taking into account Council's *Significance and Engagement Policy* and Greater Wellington's *Decision-making Guidelines*. Officers recommend that the matters are of low significance given their administrative nature.

## **Te whakatūtakitaki**

### **Engagement**

16. All councils, central government agencies and iwi partners on the WRLC were provided with the opportunity to provide information on current activity, issues and opportunities for this paper and the attachment.

## **Ngā tūāoma e whai ake nei**

### **Next steps**

17. The next steps will be research into and development of those potential opportunities that this Committee decided should be investigated further. This work will be undertaken by the Secretariat in conjunction with iwi partners, councils, and relevant central government agencies.

## **Ngā āpitihanga**

### **Attachment**

<b>Number</b>	<b>Title</b>
1	Iwi Capacity and Capability – issues and opportunities paper. September 2021. FOR DISCUSSION

**Ngā kaiwaitohu**  
**Signatory**

Approver	Kim Kelly, Programme Director Wellington Regional Leadership Committee
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<b>He whakarāpopoto i ngā huritaonga Summary of considerations</b>
<b><i>Fit with Council's roles or with Committee's terms of reference</i></b> Iwi capacity and capability is one of the projects identified in the WRGF.
<b><i>Implications for Māori</i></b> This report has large implications for Māori in the sense of ultimately being able to provide a level of capacity and capability to enable them to partner with others in this and other work.
<b><i>Contribution to Annual Plan / Long Term Plan / Other key strategies and policies</i></b> This report contributes to the direction and projects of the WRGF.
<b><i>Internal consultation</i></b> Information and analysis in this paper has been discussed at the WRLC Senior Staff Group meeting and the WRLC CEO Group meeting. .
<b><i>Risks and impacts - legal / health and safety etc.</i></b> There are no risks and impacts from this paper. Impacts may become more obvious in further papers which focus on opportunities.

## **Iwi Capacity and Capability – issues and opportunities paper. September 2021. FOR DISCUSSION**

This paper has been developed following a discussion on iwi capability and capacity at the 1 July 2021 Wellington Regional Leadership Committee (WRLC) meeting. This topic is listed as an initiative in the WRLC work programme and looks to improve the capacity and capability of iwi partner organisations in a sustainable manner over time. This will assist in building a true partnership between local government, central government, and iwi where all partners have the same capability to participate. There is also an increasing amount of central government legislation and regulation that requires iwi and hapū engagement – a focus in the WRLC on improving iwi capacity and capability will assist with this.

This paper includes information provided by iwi, local government, and central government partners at this point in time. It is not intended as a full record or list of issues and opportunities. It will be added to as information comes to hand. It has been developed to provide information to the WRLC members and to assist in developing this project further.

### **Current Activity**

Key observations regarding current activity

- Provision from central government and local government across the region to assist with iwi capacity and capability is very fragmented and unco-ordinated. Each council for instance has its own processes and contracts.
- There is a significant difference between pre and post settlement iwi, in terms of their capacity to contribute to decision making.
- There is a mutual interest and willingness from all parties to make consultation and engagement with iwi work better.
- Most councils in the region have increased their funding to iwi significantly over the last 1-2 years
- There are multiple co-management and co-governance arrangements with iwi/mana whenua across the region e.g. WRLC, LGWM, and Te Ahu a Turanga – Manawatū-Tararua Highway and Te Ara Tupua. These are generally unco-ordinated from the point of view of the agencies seeking co-governance arrangements. Each of these entities/projects for instance has its own processes and contracts.
- Ultimately, iwi and Māori should decide how iwi and Māori capability and capacity should work and what this looks like going forward in a sustainable manner.
- A number of local government and central government organisations are developing or have developed frameworks for Māori engagement eg WCC, HDC Māori Engagement Strategy, Waka Kotahi's Māori Strategy (Te Ara Kotahi) and MHUD Maihi Framework.
- Overall we need some better ways of working with the activities we currently undertake together.



Current activity with regards to increasing iwi capacity and capability tends to fall into a number of categories as below. Examples are also given where information has been provided. This is not meant to be read as a comprehensive list.

Current Activity - Examples				
Providing Funding	Procurement Practices	Cadetships/Scholarships/Training	Support for local government and/or central government work	Growing local government and central government knowledge
<ul style="list-style-type: none"> <li>GWRC provide consolidation capacity funding – to cover capacity and resource consent activity. This is allocated for ten years, and reviewed every three years, to ensure it meets the needs. An annual amount is provided to each mana whenua entity at the beginning of each financial year.</li> <li>LGWM - provides funding support to both iwi partners consistent with NZTA policy that the Crown should fund iwi to participate in Crown projects.</li> <li>He Taupua (the fund) will contribute to successful applications that seek to support the implementation of MAIHI by strengthening the delivery of kaupapa Māori approaches and building the capability of whānau and Ahuwhenua Trusts, hapū, iwi, and registered Māori housing providers. A total fund of \$3 million was available for 2020/2021 (FYE 30 June 2021) to invest in initiatives that provide support to whānau facing housing insecurity and/or experiencing homelessness. – see <a href="https://www.hud.govt.nz/news-and-resources/news/applications-for-he-taupua-fund-open/">https://www.hud.govt.nz/news-and-resources/news/applications-for-he-taupua-fund-open/</a></li> </ul>	<ul style="list-style-type: none"> <li>Waka Kotahi's Broader Outcomes Procurement Strategy sets direction for procurement in Waka Kotahi to four areas, one of which is Māori business &amp; tangata whenua. This strategy gives effect to Government direction to leverage procurement to deliver wider public value from government services – see <a href="https://www.nzta.govt.nz/assets/resources/broader-outcomes-procurement-strategy/broader-outcomes-procurement-strategy.pdf">https://www.nzta.govt.nz/assets/resources/broader-outcomes-procurement-strategy/broader-outcomes-procurement-strategy.pdf</a> and <a href="https://www.nzta.govt.nz/assets/resources/framework-for-delivering-broader-outcomes/framework-for-delivering-broader-outcomes.pdf">https://www.nzta.govt.nz/assets/resources/framework-for-delivering-broader-outcomes/framework-for-delivering-broader-outcomes.pdf</a></li> <li>At WCC the Procurement and Project Management Offices are looking into creating Partnership frameworks that are embedded into Council practices.</li> </ul>	<ul style="list-style-type: none"> <li>TPK cadetship fund - supports employers to develop, mentor and train their permanent Māori staff at all career stages. The programme, which has been operating since 2010, received \$22.7 million in the 2020 Budget over three years – see <a href="https://tpk.govt.nz/en/whakamahia/cadetships">https://tpk.govt.nz/en/whakamahia/cadetships</a></li> <li>Ngāti Toa recently partnered with Te Puni Kōkiri to deliver a successful Cadetships programme for 38 cadets that focuses on developing the iwi and the skills of its people. See - <a href="https://www.tpk.govt.nz/en/mo-te-puni-kokiri/our-stories-and-media/ngati-toa-cadets-are-helping-to-empower-their-iwi">https://www.tpk.govt.nz/en/mo-te-puni-kokiri/our-stories-and-media/ngati-toa-cadets-are-helping-to-empower-their-iwi</a></li> <li>WCC is looking into establishing internship programmes with members of iwi, so that they could take away the skills needed.</li> <li>GWRC is providing training for compliance monitoring and Iwi enforcement officers</li> </ul>	<ul style="list-style-type: none"> <li>GWRC provide consolidated operational funding – consolidation of the operational projects that Greater Wellington contracts with individual mana whenua through the Statement of Works process – for example, whatua, riparian planting and pest management.</li> <li>HDC have resourcing agreements with iwi and hapū in the district to support iwi to build capacity and actively contribute to Council's work programme, including key infrastructure projects and consents –To support input/delivery the agreement covers funding, staff secondments, sharing of resources or staff e.g., GIS to support iwi participation or their own development.</li> <li>In early 2021, WCC seconded a Place Planning staff to Te Rūnanga o Toa Rangatira as the Senior Resource Management Advisor two times a week. This role is based in Porirua and Takapuwhia Pā.</li> <li>WCC Place Planning team has been undertaking District Plan Review with iwi and partnered with iwi on drafting Mana Whenua and Sites of Significance Chapters as well as integrating iwi and Māori outcomes to some 60 odd Chapters in the District Plan.</li> </ul>	<ul style="list-style-type: none"> <li>In August 2020 HDC appointed a Cultural Outcomes Lead to further build the capacity and capability of Te Kaunihera o Horowhenua/Horowhenua District Council. This role will educate and help Council officers understand how to engage appropriately and adhere to tikanga and kawa, as well as understand different cultural contexts.</li> <li>Cultural training and te reo lessons available in many local government and central government organisations helps develop staff's knowledge and understandings of Te Tiriti o Waitangi principles.</li> <li>Te Ara Kotahi is Waka Kotahi's Māori Strategy to recognise and respect Te Tiriti o Waitangi and provide strategic direction on how Waka Kotahi works with and respond to Māori as a tiriti partner – see <a href="https://nzta.govt.nz/assets/About-us/docs/te-ara-kotahi-our-maori-strategy-august-2020.pdf">https://nzta.govt.nz/assets/About-us/docs/te-ara-kotahi-our-maori-strategy-august-2020.pdf</a></li> </ul>

**Issues**

Below are some identified current issues. Note that these issues whilst identified by partners to the WRLC are not necessarily specific to this region or these partners but will be reflected across New Zealand as a whole. We need to consider these issues in the context of the WRLC and its two key areas of responsibility being the Wellington Regional Growth Framework and Regional Economic Development.

1. Current funding models (annual) do not provide surety about funding iwi/manua whenua organisations over a multi-year period so they can build capability and capacity. This issue is being recognised and many councils for instance are now using multi-year funding agreements.
2. Resourcing levels for iwi working with local governments are an issue for both parties. This includes:
  - a. Contributing to **decision making processes** and work programmes of the Council. Consultation and engagement processes can be extremely variable in terms of efficacy and outcomes. Some engagements can be strung out over a long time period and involve several personnel changes (or consultants). This process uncertainty impacts on strategic planning work programmes and implementation across Council, affecting growth planning, RMA Plan Changes, District Plan-making activities, advancing of key infrastructure projects and some consent processes (particularly those having a cultural aspect). This results in both the inability for councils to meet requirements and also for iwi/manua whenua organisations to be involved in all the aspects they would like to be/need to be involved in.
  - b. **Resourcing Agreements** with iwi/hapū are not working as well as they could. Anecdotal feedback from officers working with these iwi/hapu, is that there is a lot of uncertainty as to what's covered by the Resourcing Agreement and what's not. This affects implementation at the process and practice level.
  - c. **Consultation and engagement** with iwi - and particularly people with the skills and experience to effectively participate at the levels that Council and iwi organisations need to meet their obligations and mutual aspirations.
  - d. Due to the lack of capability in iwi organisation sometimes project input is from **generalists rather than specialist/subject matter experts** e.g., transport projects where the iwi partner does not have any transport specialists in their iwi, they can call on to participate.
3. Pre-settlement iwi (in some cases) are not yet set up to operate in a typical business way, and therefore lack the right structure and organisation to ably fulfil the statutory roles and functions enshrined in legislation
4. Iwi and Council are both competing for the technical resources, such as planners, who are in short supply. Anyone who is good or skilled is in high demand and can access potentially higher paying role or higher profile roles, resulting in a lack of long-term certainty for those working with iwi. Lack of people means it is often the same few in high demand who get stretched across multiple projects in multiple districts – so stretched they have little time for professional development and often so stretched their contribution reflects this – single point sensitive roles. This means that if they are out of action then things get delayed, but this also means they operate under extra pressure.
5. Councils are having to operate in a very challenging space juggling work between two different systems/world views - pakeha and māori and timeframes, and also needing to manage the expectations of the iwi (around practice and implementation outcomes).
6. In the local government context Crown agencies e.g., Waka Kotahi and the partnership arrangements they have with iwi, make it very difficult for local government to be able to match so council programmes and consenting often become lower priority to these projects
7. Iwi find it hard to put people on projects as they don't had people qualified or available due to meetings being during the day and iwi members having their own jobs. This can be made worse by a lack of payment for the work and therefore no funding for the person attending.
8. Multiple parties in the region are wanting to engage with iwi on multiple different projects which results in a lack of capacity on other projects (which may ultimately be more necessary) and has the potential to (a) impact work each partner has underway; and (b) put at risk some of the relationships various partners have been building – this is particularly an issue if iwi is getting asked the same questions by multiple partners.
9. Current proposed central and local government reforms around Resource Management Act and Three Waters Management as well as the Strategic Planning Act will have iwi and Māori increasingly involved in decision- making mechanisms, decision making powers will be incorporated to local government processes. Partnerships with iwi and Māori in the Resource Management space won't just be about 'take into consideration' but 'must give effect to'. This will be more pressure on already constrained capacity and capability.
10. The two biggest hurdles to iwi capacity currently is, putting extensive resources and budgeting for genuine and authentic Partnerships with iwi aiming for a blank sheet approach and having the iwi capability in-house to engage with iwi in the way they would like to be engaged. Councils are not necessarily equipped for blank sheet Partnerships and have too many engagement requests from iwi, most of it is not filtered (what is in it for iwi?) or adequately resourced by the Councils. This means, for iwi, the engagement usually looks like 'just to catch up on what Council proposes' instead of having a position and stance on the issues at hand.

**Opportunities**

A number of opportunities have been identified. No assessment of these have been undertaken at present but they have been categorized into short, medium, and longer-term opportunities related to what we might be able to achieve. **Note this is a draft framework for discussion purposes and needs further refinement.**

Timeframe	Short term 0-2 years	Medium term 2-5 years	Long term 5 years+
What is the focus of this timeframe?	Consolidating what already happens Piloting programmes/opportunities	Building for a sustainable change	Sustainable change underway
Opportunities	<ul style="list-style-type: none"> <li>➤ Internships for iwi/Māori students with a consistent approach or programme across all WRLC partners</li> <li>➤ Development of a regionally consistent training programme for particular skills/knowledge e.g., training for compliance monitoring and Iwi enforcement officers, RMA Making Good decisions (MfE) training</li> <li>➤ Support for iwi to identify Sites of Significance being a vital area that needs to be advanced. This will add to Council's understanding of what areas have special meaning to Māori and assists with future planning. This is a high priority area for District Planning.</li> <li>➤ Regional level workforce planning - identifying clearer education and capability development pathways to underpin legislative reforms and transitioning. This will ensure a young person (or those looking for career change) can see that it is worth developing relevant skills.</li> <li>➤ Work experience/secondments in iwi/Māori organisations to build two-way understandings and increase opportunities for better two-way engagement.</li> <li>➤ Central government and local government providing a collective and longer-term view of projects and forecasts of work required so the iwi can find appropriate people i.e., if an iwi knows that collectively there is demand for input for a water expert over a two-year period and that this is funded, they can hire someone.</li> <li>➤ Pilot a regional programme where central/local government employ people from each of the seven iwi partners to upskill people – with partnership agreements. This could be with the employee working 100% for the employer or an option with 80% for the employer and 20% for their iwi. This will provide upskilled members in the iwi and maintain expertise in the rohe rather than have people leave town.</li> <li>➤ Better collaboration amongst agencies (central government and local government) to align our approaches to iwi, so multiple agencies aren't wasting iwi's time and seeking information which has already been asked by a different agency.</li> <li>➤ Secondments – paid by central or local government but working in the iwi to do a particular piece of work and built valuable relationships.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Treaty Settlements to be 'fast tracked' by the Crown – this will provide critical redress and the restoration of the mana of our pre-settlement iwi in our District. Settlement (financial and cultural redress) will contribute to their economic, social, cultural, and environmental wellbeing of our iwi, hapū and whanau. Settlement legislation will also confirm the Statutory Acknowledgement Areas and their values which will help with planning, consenting and infrastructure development for our District, which is subject to ongoing, sustained growth.</li> <li>➤ Implementing regional level workforce planning requirements identified in the 0–2-year timeframe.</li> <li>➤ Regional mentoring and business development programme - provide iwi with access to various sorts of experts (e.g., property, RMA) who can work alongside organisations to build and develop capability and capacity.</li> </ul>	



**Wellington Regional Leadership Committee**  
**7 September 2021**  
**Report 21.411**



**For Information**

## **LET'S GET WELLINGTON MOVING UPDATE – SEPTEMBER 2021**

### **Te take mō te pūrongo**

#### **Purpose**

1. To update the Wellington Regional Leadership Committee (the WRLC) on Let's Get Wellington Moving (LGWM) initiatives and current work.

### **Te horopaki**

#### **Context**

2. LGWM will regularly update the WRLC on LGWM programmes and initiatives to support the Wellington Region's urban and spatial planning. The update (**Attachment 1** – Let's Get Wellington Moving September 2021 update) will be presented by the LGWM Programme Director.

### **Ngā tūāoma e whai ake nei**

#### **Next steps**

3. The LGWM Programme Director will speak to **Attachment 1** at the WRLC meeting on 7 September 2021.

### **Ngā āpitihanga**

#### **Attachment**

<b>Number</b>	<b>Title</b>
1	Let's Get Wellington Moving September 2021 update

### **Ngā kaiwaitohu**

#### **Signatories**

Writer	Lucas Stevenson – Kaitohutohu/Advisor, Democratic Services
Approver	Kim Kelly – Programme Director, Wellington Regional Leadership Committee

<b>He whakarāpopoto i ngā huritaonga Summary of considerations</b>
<b><i>Fit with Council's roles or with Committee's terms of reference</i></b> The LGWM update ( <b>Attachment 1</b> ) supports the WRLC role in overseeing the development and implementation of the Wellington Regional Growth Framework.
<b><i>Implications for Māori</i></b> There are no known implications for Māori.
<b><i>Contribution to Annual Plan / Long Term Plan / Other key strategies and policies</i></b> The update contributes to the delivery of the Wellington Regional Growth Framework.
<b><i>Internal consultation</i></b> There was no internal consultation.
<b><i>Risks and impacts - legal / health and safety etc.</i></b> Risks and impacts are described to the extent in <b>Attachment 1</b> .



Attachment 1 to Report 21.411

Update

# WELLINGTON REGIONAL LEADERSHIP COMMITTEE

7 September 2021



## LGWM refresher

- Transformational city-shaping programme: includes all the ways we get to and around our city, and how the city develops alongside its transport system.
- Focus: Ngauranga to Miramar including the motorway, and connections to the port, central city, hospital, and airport.
- 30-year \$6.4b programme (inflation adjusted) with \$3.7b capital investment, 60/40 central/local government funding split
- Funding partners: Wellington City Council, Greater Wellington Regional Council, Waka Kotahi NZ Transport Agency.
- Mana whenua partners: Taranaki Whānui and Ngāti Toa.
- Governance: relationship and funding agreement between the partners, Governance Reference Group, partnership board, and operational collaboration.





# LGWM objectives reflect regional challenges

## Our vision

Our vision for Wellington is a great harbour city, accessible to all, with attractive places, shared streets and efficient local and regional journeys.

To realise our vision we need to move more people with fewer vehicles.

## A key part of regional transport system

- Supporting regional growth
- Contributing to regional mode shift and carbon reduction targets
- Enabling efficient, reliable regional trips
- Aligning with regional transport investment priorities

## Our objectives



LIVEABILITY	ACCESS	CARBON EMISSIONS AND MODE SHIFT	SAFETY	RESILIENCE
Enhances urban amenity and enables urban development outcomes	Provides more efficient and reliable access for users	Reduces carbon emissions and increases mode shift by reducing reliance on private vehicles	Improves safety for all users	Is adaptable to disruptions and future uncertainty
20	15	40	15	10

Weightings

# 3-year programme

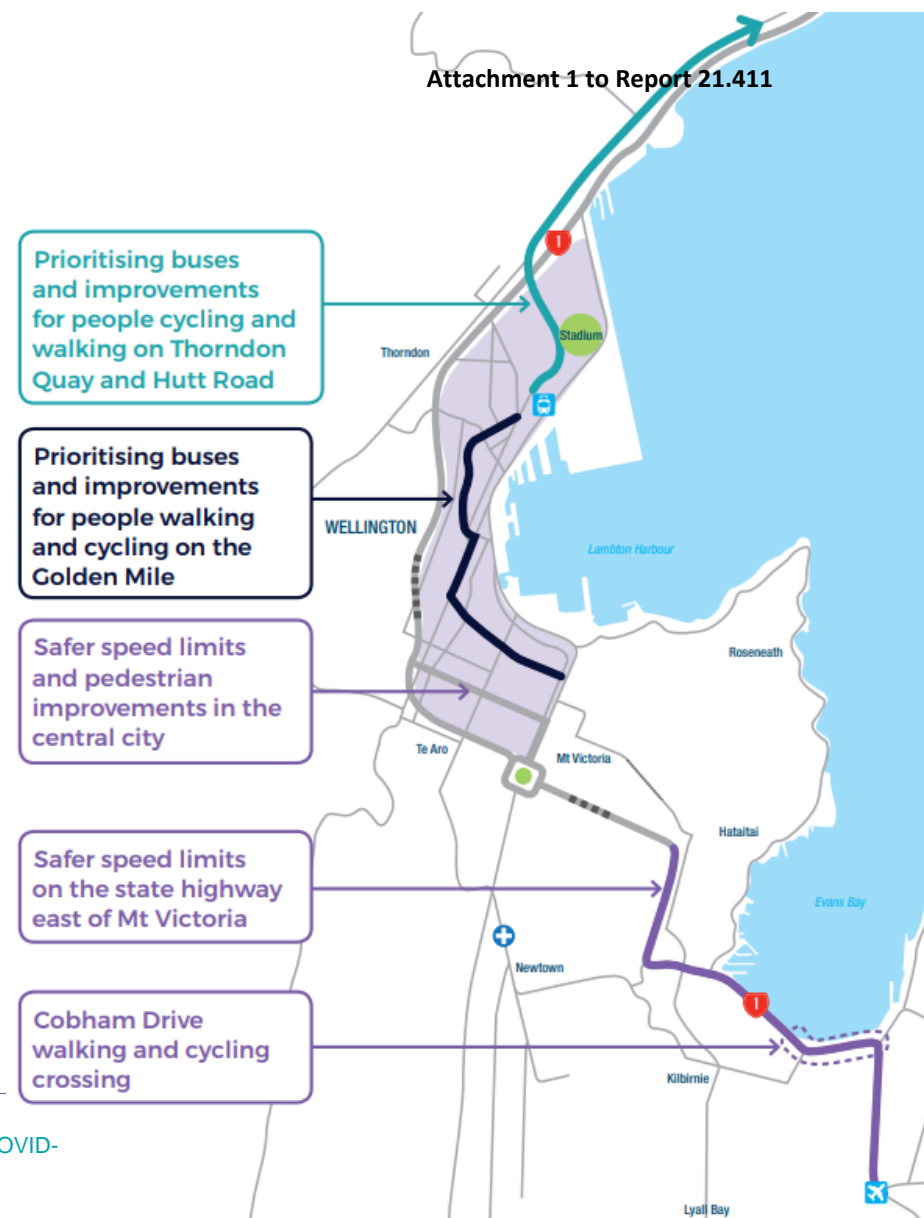
## Projects

- **Safer speeds in the central city** – reduced speeds on most city streets to 30km/h
- **Golden Mile** – bus priority, walking and cycling improvements (this update)
- **Thorndon Quay and Hutt Road** – bus priority, cycling and walking improvements (this update)
- **Safer speeds on the State Highway east of Mt Victoria** and new **Cobham Drive crossing**
- **Central city walking improvements** – traffic signal changes for pedestrians

## Status

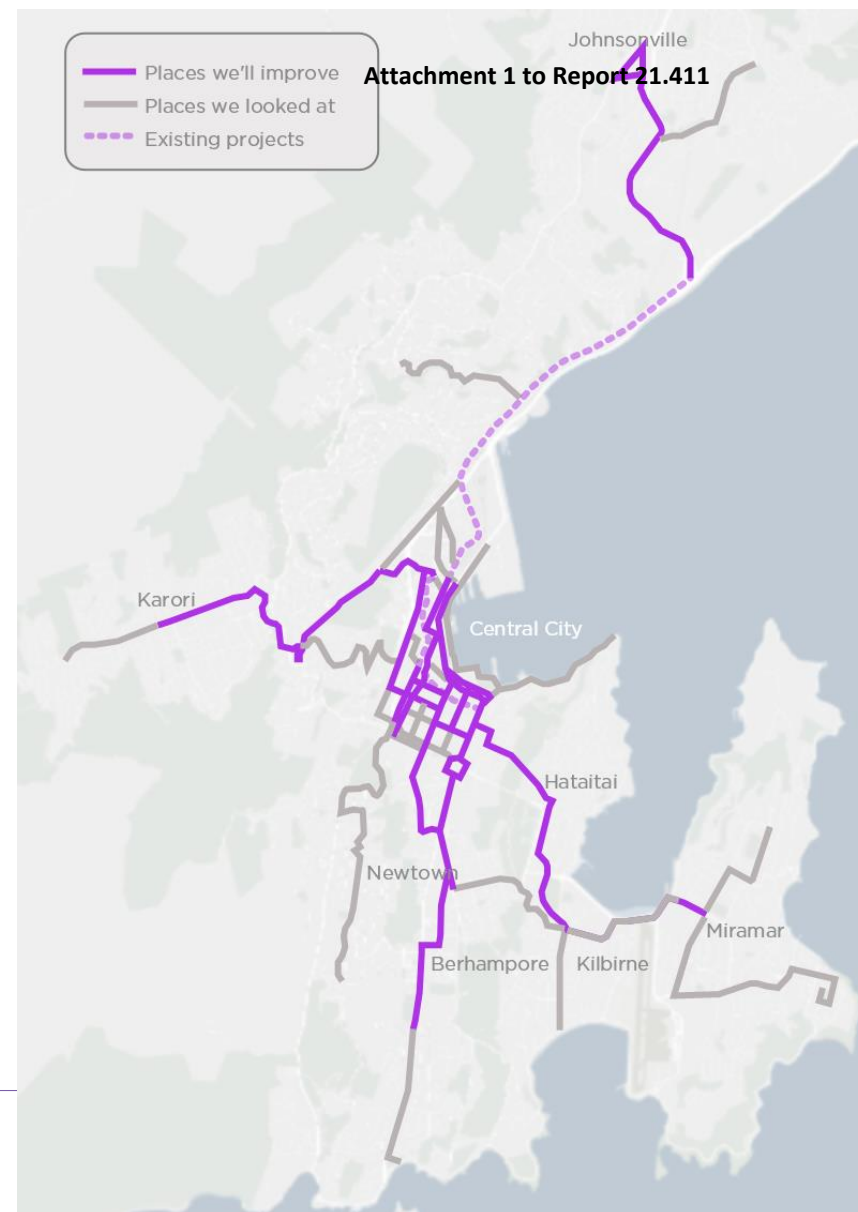
- Complete
- Preferred option for detailed investigation
- Preferred option for detailed investigation
- Construction begins before end of year\*
- Construction begins before end of year\*

Indicative – subject to approvals and COVID-19 restrictions



## City Streets

- Improving bus reliability, walking and cycling connections, and street environment between the suburbs and the central city on 19 key corridors.
- Helping prepare Wellington for future growth, make our city a better place to be, and provide options for people to get around without using their car.
- \$350 million package of investment over 10-12 years.
- Package approved by WCC on 25 August, and being considered by GWRC and Waka Kotahi in September.
- Detailed investigation work and public engagement on projects starting in 2022.



# Wider programme

## Elements

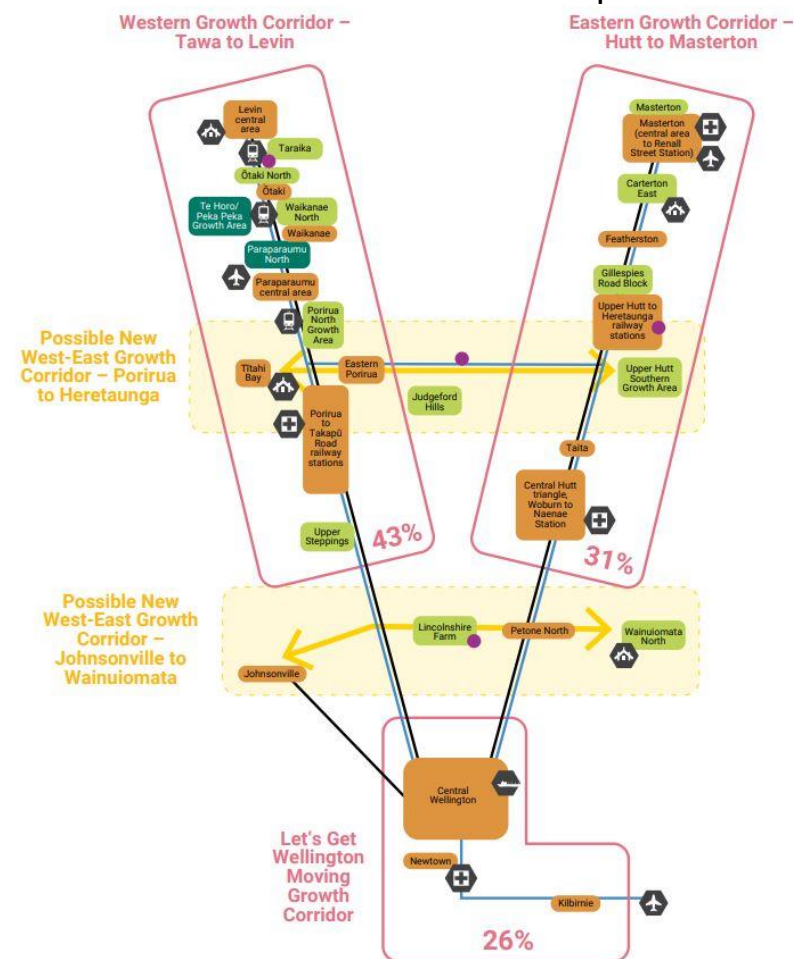
- New **Mass Rapid Transit (MRT)** on a second spine through the central city will connect communities from the railway station to the southern and eastern suburbs.
- **Urban development** integrated with MRT will support more people to live and work near public transport.
- **Basin Reserve improvements** will support MRT, improve walking and cycling connections, enhance the use of the Basin and improve amenity around the reserve.
- **Extra Mt Victoria Tunnel** will improve connections between the central city and eastern suburbs.
- A **smarter transport network** will encourage people to make better use of our transport system and use their car less.



# Urban Growth Challenges

- The Programme is critical to help the region address its challenges and priorities.
- Wellington is experiencing significant housing shortages now and there is forecast growth of 50-80,000 people in the next 30 years. Housing is a critical issue for central and local government.
- Enabling urban development is integral to the LGWM programme meeting its role in city transformation, by creating efficient transport next to where people will live.
- WRGF 'key move' is to 'fully unlock the urban development potential of current and future rapid transit orientated corridors particularly the Let's Get Wellington Moving corridor'.
- Leveraging our investment in MRT to deliver transformational urban development including density changes and more affordable housing choices.

Attachment 1 to Report 21.411



# Enabling transformative urban development

- Higher density **compact and connected urban development** within the city close to employment will have a positive impact on reducing carbon emissions.
- Enabling transformative urban development will require greater **coordination and collaboration across the programme partners and with the public and private sectors.**
- Greater confidence in delivery of quality urban environments, demonstrating best practice for walkable neighbourhoods and density done well, enabling housing to be **delivered at a greater pace and scale.**



## Wider programme engagement – Oct and Nov

### Our aim

Deliver a regionwide engagement that encourages participation of everyone with a stake in Wellington's transport network and urban development future.

The engagement will focus on the programme options showing MRT and the urban development this can enable.

- Seek quality community and stakeholder feedback
- Test key assumptions of the technical work and ensure all legal requirements for consultation prior to consenting are met
- Explain how the programme has shifted and demonstrate progress since the 2017 engagement







**Wellington Regional Leadership Committee**  
**7 September 2021**  
**Report 21.415**



**For Information**

**REGIONAL CLIMATE ACTION AND THE WELLINGTON REGIONAL LEADERSHIP COMMITTEE**

**Te take mō te pūrongo**

**Purpose**

1. To introduce the Wellington Region Climate Change Forum to the Wellington Regional Leadership Committee (WRLC) and draw attention to the climate change implications of the WRLC's work programme.

**Te horopaki**

**Context**

2. The Wellington Regional Growth Framework (WRGF) is an opportunity for the WRLC and Wellington Region Climate Change Forum to work together to build a climate safe future.

**Ngā tūāoma e whai ake nei**

**Next steps**

3. Councillor Nash, Chair of the Climate Committee and Wellington Region Climate Change Forum will speak to [Attachment 1](#) at the WRLC meeting.

**Ngā āpitihanga**

**Attachment**

Number	Title
1	Wellington Region Climate Change Forum presentation

**Ngā kaiwaitohu**

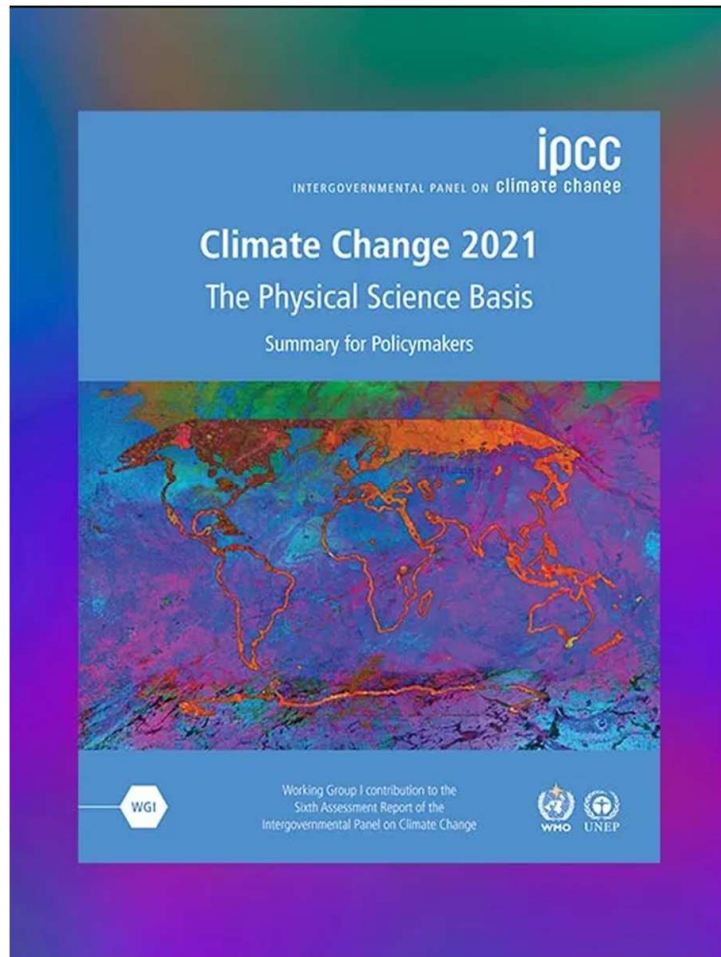
**Signatory**

Writer	Councillor Thomas Nash – Chair, Climate Committee and Chair, Wellington Region Climate Change Forum
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<p><b>He whakarāpopoto i ngā huritaonga</b>  <b>Summary of considerations</b></p>
<p><b><i>Fit with Council's roles or with Committee's terms of reference</i></b></p> <p>This report fits with the WRLC's responsibilities to oversee the development and implementation of the WRGF and to facilitate engagement and consultation with stakeholders and community on the WRGF.</p>
<p><b><i>Implications for Māori</i></b></p> <p>There are no direction implications for Māori arising from this report, however, mana whenua are partners to the WRLC and Wellington Regional Climate Change Forum, and will have the ability to influence associated workstreams.</p>
<p><b><i>Contribution to Annual Plan / Long Term Plan / Other key strategies and policies</i></b></p> <p>This report contributes to the WRGF.</p>
<p><b><i>Internal consultation</i></b></p> <p>The Wellington Region Climate Change Forum members were consulted in the development of the presentation.</p>
<p><b><i>Risks and impacts - legal / health and safety etc.</i></b></p> <p>There are no known risks or impacts arising from this report.</p>



**Wellington Region Climate Change Forum  
presentation to the  
Wellington Regional Leadership Committee**



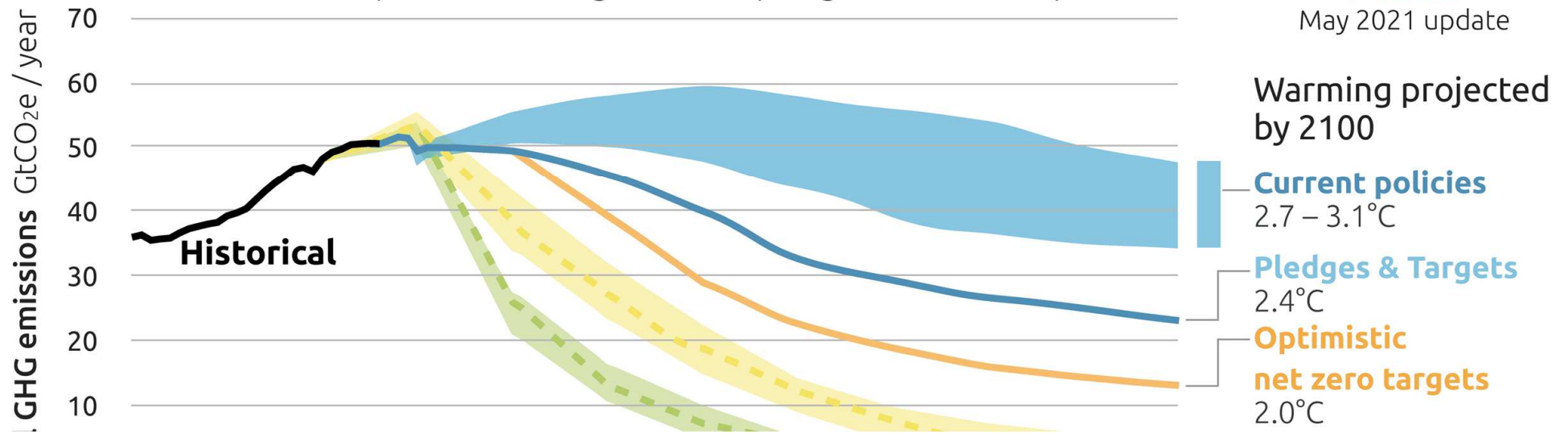
# Climate Change 2021 The Physical Science Basis

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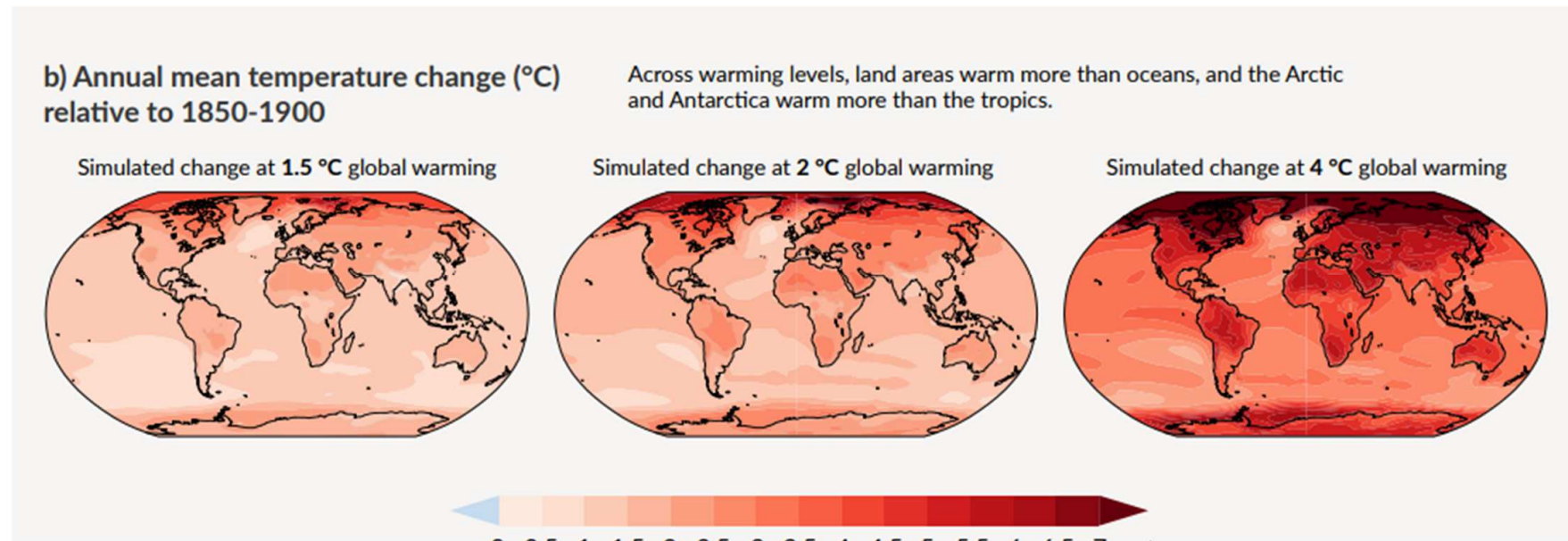
## Intergovernmental Panel for Climate Change

## 2100 WARMING PROJECTIONS

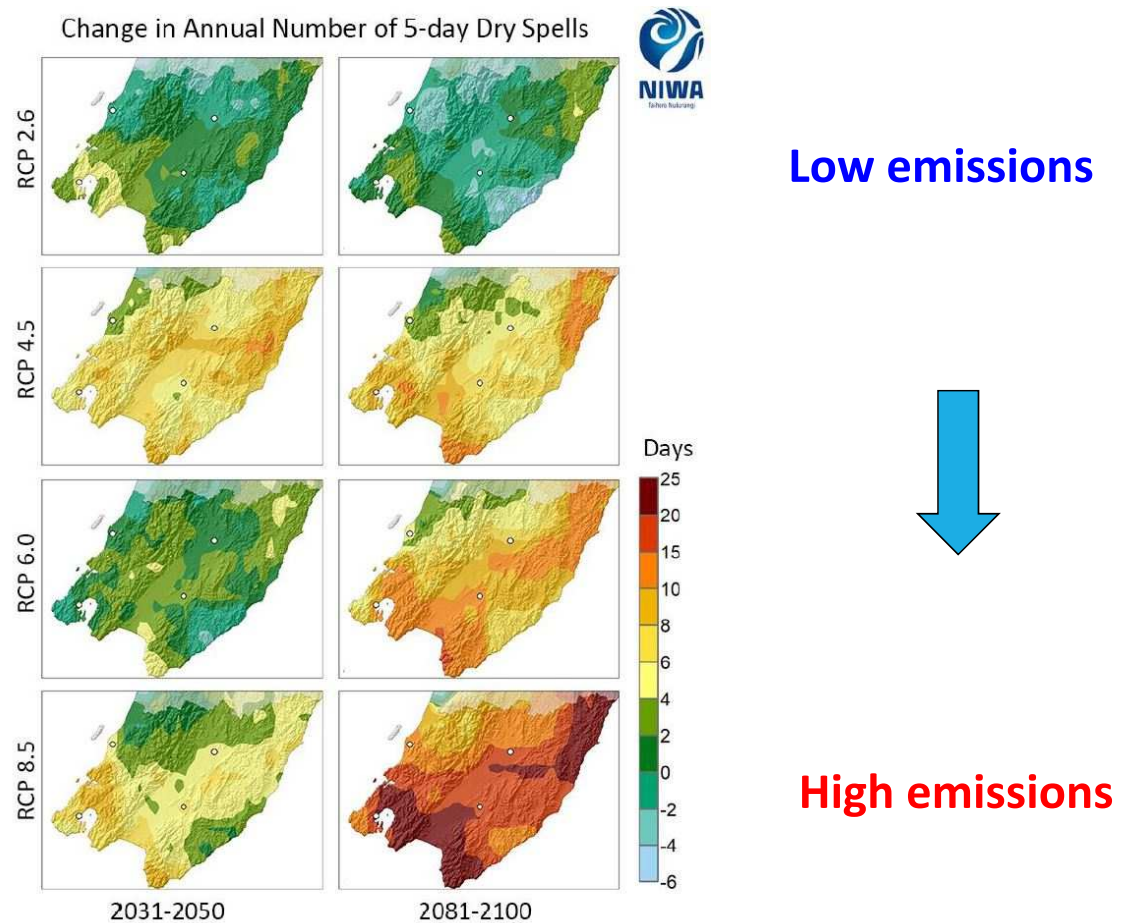
Emissions and expected warming based on pledges and current policies



Every tonne of CO<sub>2</sub> emissions adds to global warming



With every increment of global warming, changes get larger in regional mean temperature



**Attachment 1 to Report 21.415**





**Attachment 1 to Report 21.415**



**Attachment 1 to Report 21.415**



**Attachment 1 to Report 21.415**



**Attachment 1 to Report 21.415**



**Attachment 1 to Report 21.415**



**Attachment 1 to Report 21.415**



**Attachment 1 to Report 21.415**



**Attachment 1 to Report 21.415**







Our physical world is changing

Our socio-economic world is changing

How we live, work and play needs to change

# Climate action needs to be embedded in our decision making

## Adaptation

Needs to be integrated in all design and development activity

Needs community engagement & investment

Needs to be planning for a risk scenario with a 4oC warmer world which brings flood, fires, supply chain impacts, power, communications impacts

## Mitigation

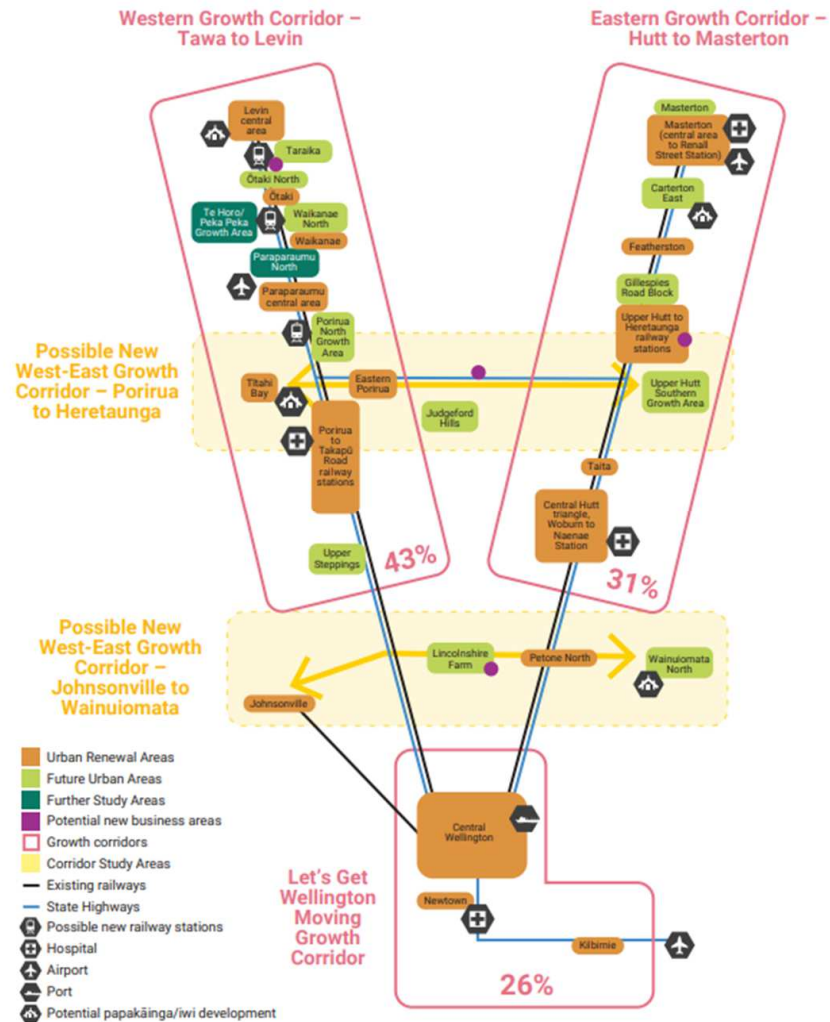
Needs to be a wholesale greenhouse gas reduction

Needs to be implemented in strategy, planning, design and delivery

Needs to price embodied and operational emissions

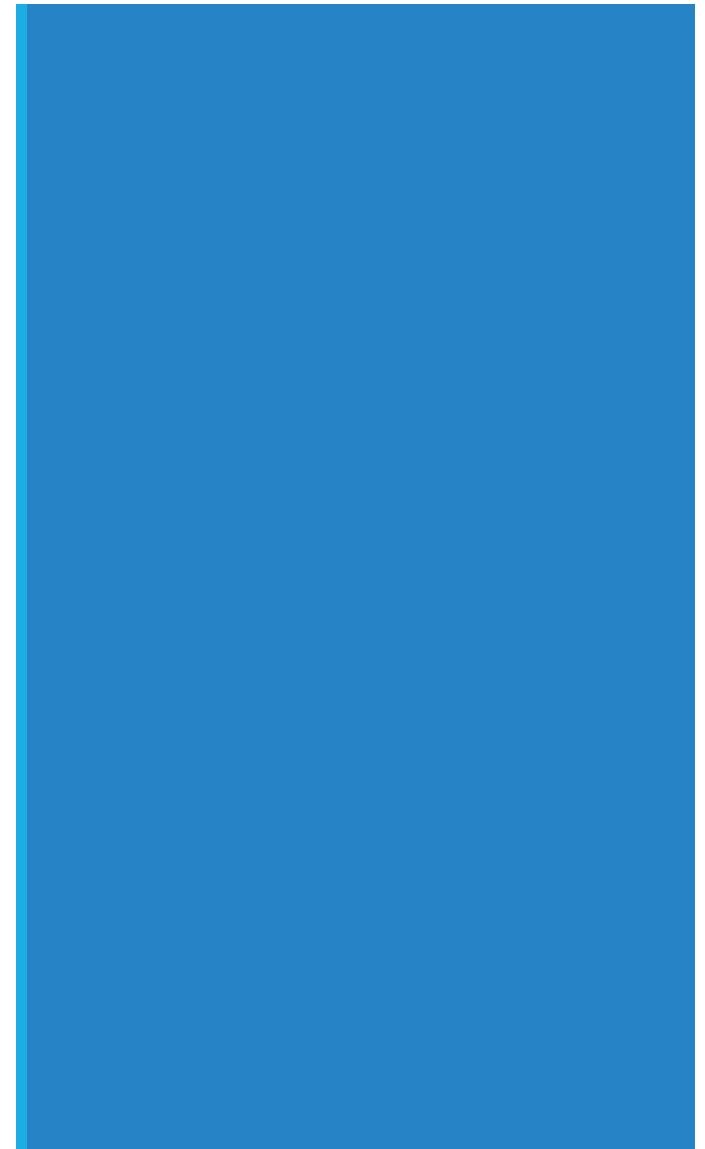
Needs to be ambitious – 45% reduction by 2030, carbon neutral by 2050

The work of this Leadership Committee and the Wellington Regional Growth Framework will determine whether or not this region builds a climate safe future.

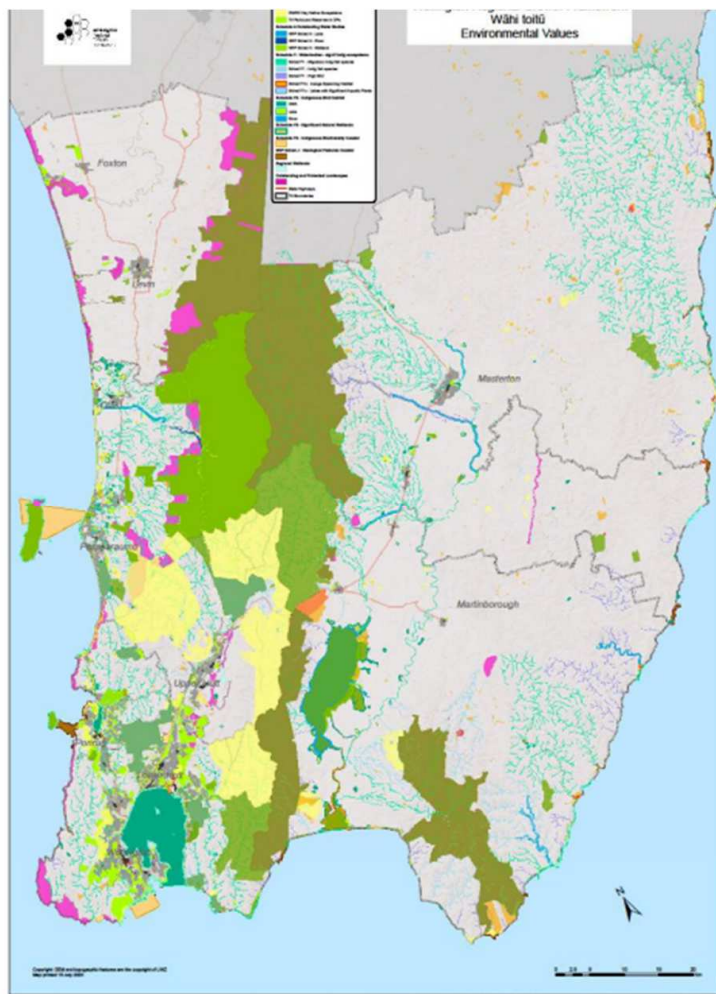


## Wellington Region Leadership Committee & Climate Change

1. Regional emissions reduction plan - a regional action plan to reduce greenhouse gas emissions and transition to a net-zero carbon and regenerative economy.
2. Regional approach to planning for and managing climate change impacts - a regional approach to planning for and managing climate change impacts.



**Attachment 1 to Report 21.415**



1. Increase housing supply, affordability and choice
2. Enable growth that protects and enhances the quality of the natural environment and accounts for a transition to a low/no carbon future
3. Improve multi-modal access to and between housing, employment, education and services
4. Encourage sustainable, resilient and affordable settlement patterns/urban form that make efficient use of existing infrastructure and resources
5. Build climate change resilience and avoid increasing the impacts and risks from natural hazards
6. Create employment opportunities

## Potential Committee role and focus to facilitate and unlock barriers

- Opportunity to integrate and align national legislation and local policy development of the NPS-UD, NPS-FW, CDEM Act, ZCA and resource management in practice, as it applies to climate change.
- Strengthen community and political confidence in the evidence base for climate action.

## Potential Committee role and focus to facilitate and unlock barriers

- Opportunity to use a strong climate change lens across all the projects in the WRGF, to deliver on the two climate-related objectives, amongst the others.
- Progress climate actions with greater urgency than national legislation can deliver. Identify innovative funding and financing approaches to ensuring the cost of carbon is properly considered in investment decisions through the RGF projects.

Every Leadership Committee project,  
from transport to housing,  
to energy, to economic development,  
will combine to be a make or break project for the climate.

Thank you  
on behalf of the  
Wellington Region  
Climate Change Forum